NRMCA Government Affairs Committee Strategic Planning Discussion October 11, 2024

QUESTION: What challenges do you think our members will face as they try to adapt to a changing business environment?

- Divided government
 - Rise of importance of regulatory engagement
- Quick reaction force?
- Messaging countering environmental criticism
- Difficulty of siting new facilities
- Permitting
- Readily available industry messaging to counter opposition
 - Local opposition/state by state/NIMBYism
- Difficulty of countering emotional arguments
- Counter arguments to industry haters

QUESTION: What priorities should NRMCA have and how should they rank them?

- Double the PAC
- Supporting state associations
 - Continued prevalence of wood buildings
- Tort reform
 - Trucks
- Regulatory issues
 - o Trucks
 - o Weights
 - Electric; state/federal manufacturer rules
 - $\circ \quad \text{GHG Phase 3}$
- Trucks regulatory
- Carbon and climate industry participation in discussions
- Federal construction and determination of material criteria
- Resilience/stustainability/natural disasters
- Buy clean
 - State and local importance of industry engagement

QUESTION: Potential disruptors in the near future?

- Protection for existing ready mix plants
 - o NIMBYism
 - Air permits
- Local and grassroots efforts to change who has authority for permitting
 - Local to state
- Chemicals
 - \circ Availability
 - Regulation of chemicals